Building Value Through Transformation

Brian HamelSenior Vice President
Cloud Business Group



Safe Harbor Statement

The following is intended to outline our general product direction. It is intended for information purposes only, and may not be incorporated into any contract. It is not a commitment to deliver any material, code, or functionality, and should not be relied upon in making purchasing decisions. The development, release, and timing of any features or functionality described for Oracle's products remains at the sole discretion of Oracle.





NO INDUSTRY IS IMMUNE

Over 50% of Fortune 500 Companies Have Departed Since 2000

Life Expectancy Was as Long as 75 Years





























MCIWORLDCOM



























2000

Today

TODAY IT IS LESS THAN 15 YEARS AND DECLINING



Emerging Technologies Driving New Business Models



AI / ML Embedded into Apps



IoT Apps



Human Interface



Blockchain

\$2 trillion

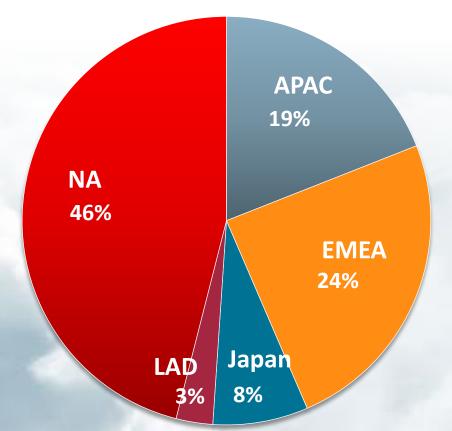
added to U.S. economy over next decade by cloud services, technologies and best practices

Dr. Michael Mandel

Senior Fellow, Mack Institute for Innovation Management at the Wharton School



Infrastructure as a Service Market: FY17 Size and Growth

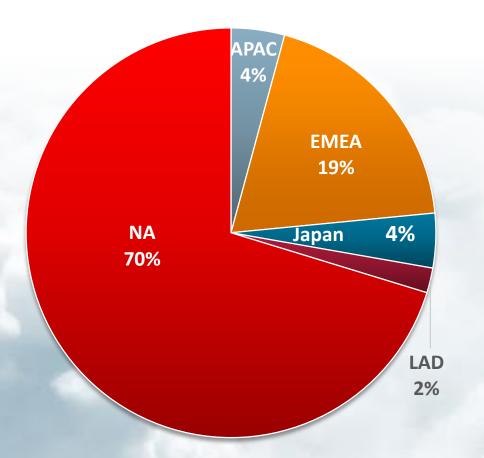


	USD \$ (Mil)
NA	\$11,641.26
EMEA	\$6,199.37
JAPAN	\$4,811.29
APAC	\$1,905.36
LAD	\$733.98
WW TOTAL	\$25,291.26





Platform as a Service Market: FY17 Size and Growth



	USD \$ (Mil)
NA	\$19,115.21
EMEA	\$5,235.34
JAPAN	\$1,170.66
APAC	\$1,146.80
LAD	\$533.77
WW TOTAL	\$27,201.79





^{*} PaaS Definition: DBaaS, App Dev Cloud, App Platform Cloud, Analytics Cloud, Integration & Middleware Cloud, Quality & Life-Cycle Tools Cloud, Security Cloud, System Mgmt Cloud

The Impact on IT Spending

\$1 Cloud Revenue Growth







Morgan Stanley

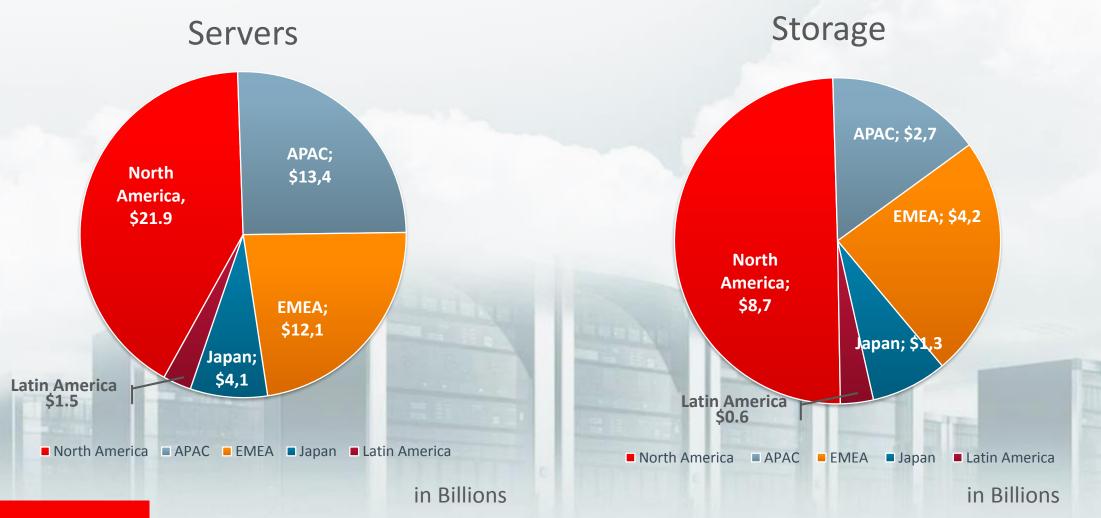
Double Digit Hardware Growth Expected

- Entering refresh cycle
- Infrastructure budgets back
- On-premises/cloud strategy balance
- Specialized systems and emerging technology growth





Strong European HW Market: CY17 \$16.3B







Splitting

Nov. 8, 2015

Citrix to split itself apart at shareholder's behest; 1,000 layoffs to come



May 24, 2016

HP splits again, as Hewlett Packard Enterprise spins off IT services



Private

Aug. 11, 2015

Veritas Goes Private for \$8 Billion Following Split from Symantec



Aug. 26, 2016

Rackspace Going Private in \$4.3B Deal



Consolidating

Oct. 12, 2015

for \$67 billion

The biggest tech deal ever:

Dell buys EMC

CMMoney

June 13, 2016

Symantec to Buy Blue Coat for \$4.65B

FINANCIAL TIMES

Feb. 2, 2018

Dell says it will explore IPO or merger with Vmware



REUTE

Aug. 26, 2016

HPE to Buy Nimble Storage for \$1.09B



REUTERS

Withdrawing

June 7, 2016

HDS Freezes High-End Storage Hardware Investment

The A Registe

Nov. 4, 2016

CenturyLink to Sell Data

Centers for \$2.3B

THE WALL STREET JOURNAL.

Dec. 15, 2016

Violin Memory Files for Bankruptcy with \$145M in Debt

Bankrupt.com

Oct. 19, 2017

HPE Is Exiting the Cloud Server Business

FORTUNE

Exiting Cloud

Oct. 22, 2015

HP to put public cloud out of its misery



Feb. 12, 2016

Verizon kills some public cloud services

CHANNELe2e

Feb. 18, 2016

Rackspace Pivot to Cloud

Support Fails to **Impress Investors**



Dec. 14, 2016

Cisco to terminate \$1B public cloud unit



April 4, 2017

VMware sells off struggling vCloud Air Platform

VIRTUALIZ TION







Investing in Innovation

More than **\$46B** in **R&D** since 2004

Innovation that Delivers Value

AUTONOMOUS DATABASE **Oracle R&D FY17**

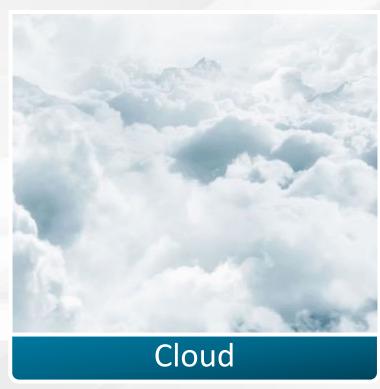
\$6.2B

16% of revenue



Growth Opportunities in Partnering With Oracle







Emerging Technologies



Growth in Specialized Hardware



A Record Year—Exadata & Recovery Appliance Sales



Oracle Software with Oracle Hardware: Engineered Advantages For Unparalleled Performance, Scale and Efficiency

Smart Scan

Faster Data-Intensive Query Processing

Exabus

Direct Memory Access via High-Speed Network Virtualization

HCC

Superior DB
Compression &
Query Acceleration

ADO

Dynamic DB
Optimization &
Heat Map Tiering

Delta Push

Incrementals
Forever and Redo
Log Shipping

OISP

Dynamic and
Automatic
Database-toStorage Tuning

RMAN

Backup Block
Format Opaque to
3rd Party Dedupe
Appliances

App Templates

Engineered for Oracle DB and Application Performance

SSM

Safeguard against
Invalid Memory
References and
Buffer Overflows

EM

Single Pane Mgmt of Public and Private Cloud



Channel Driven Growth - Oracle Database Appliance

1,000s of Deployments





Ministerio de

Seguridad



















HTTB





















Presidencia de la Nación













Transforming Businesses

from Startups to Global Enterprises



Oracle and AT&T Enter into Strategic Agreement

Redwood Shores, Calif.



AT&T to Move Databases and applications Workloads to the Oracle Cloud

May 4, 2017



Press Release

Bank of America Selects Oracle Cloud for ERP and Financials

Redwood Shores, Calif.

Jun 26, 2017

















































Engineered Advantages in Implementing New Technologies



WORLD'S LEADING DATABASE



DOMAIN & INDUSTRY APPS





POWERFUL ANALYTICS

ADVANCED COMPUTE





Built-In Innovations to Drive Faster Transformation

ORACLE®

Autonomous Database Cloud

AI / ML Embedded into Apps

ORACLE®

Internet of Things Cloud Service

IoT Apps

ORACLE®

Marketing Cloud

Human Interface

ORACLE®

Financial Services

Blockchain

AUTONOMOUS SOFTWARE

TOTAL AUTOMATION BASED ON MACHINE LEARNING

INTERVENTION"

"NO HUMAN



Self-Driving



Self-Securing



Self-Repairing

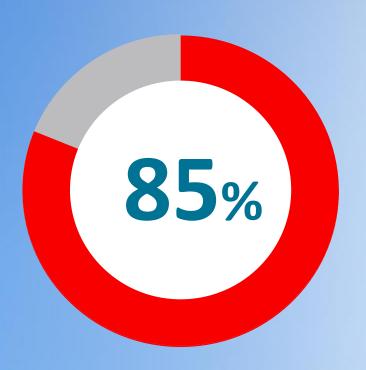


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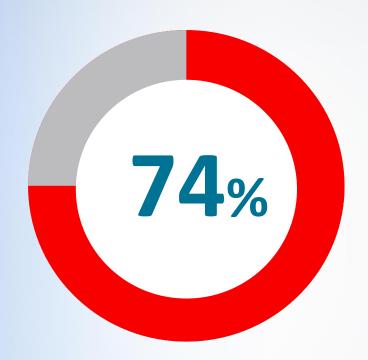
Self-Scaling



PATCHING - NOW A BOARD ROOM ISSUE



Of Exploits Had a
Patch Available For
More Than One
Year

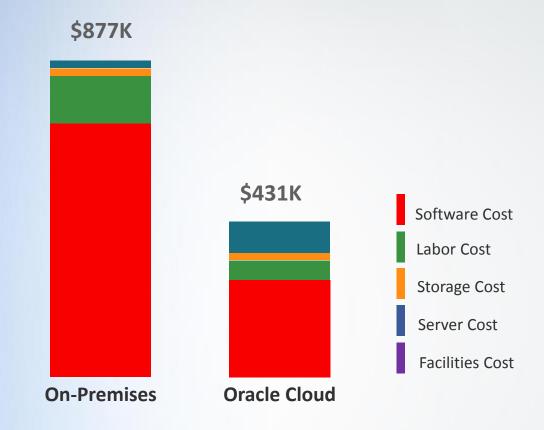


Of Organizations
Take 3 Months
to Patch

Source: Data Security Survey; Verizon DBIR, 2015



MANAGING ENTERPRISE DATA AUTONOMOUSLY REDUCES COSTS BY 50 PERCENT



Three-year TCO Savings with Autonomous Data Warehouse Cloud

Source: Oracle TCO report 2018. 50% savings calculated based on 16 CPU config. w/BYOL from on-premises Oracle Database



Better service at half the cost of AWS

ORACLE

Autonomous Database Cloud

















Online Database Updates

< 2.5 Min/Month SLA with No Exclusions

- Manual tuning
- Generic hardware
- No intelligent storage
- Limited availability
- Limited scalability, elasticity
- Database down for updates
- SLA only with major exclusions



INDUSTRY HEADLINES



Kroger Shares
Drop as Battle
With Amazon
Cuts Into Profits

March 8, 2018



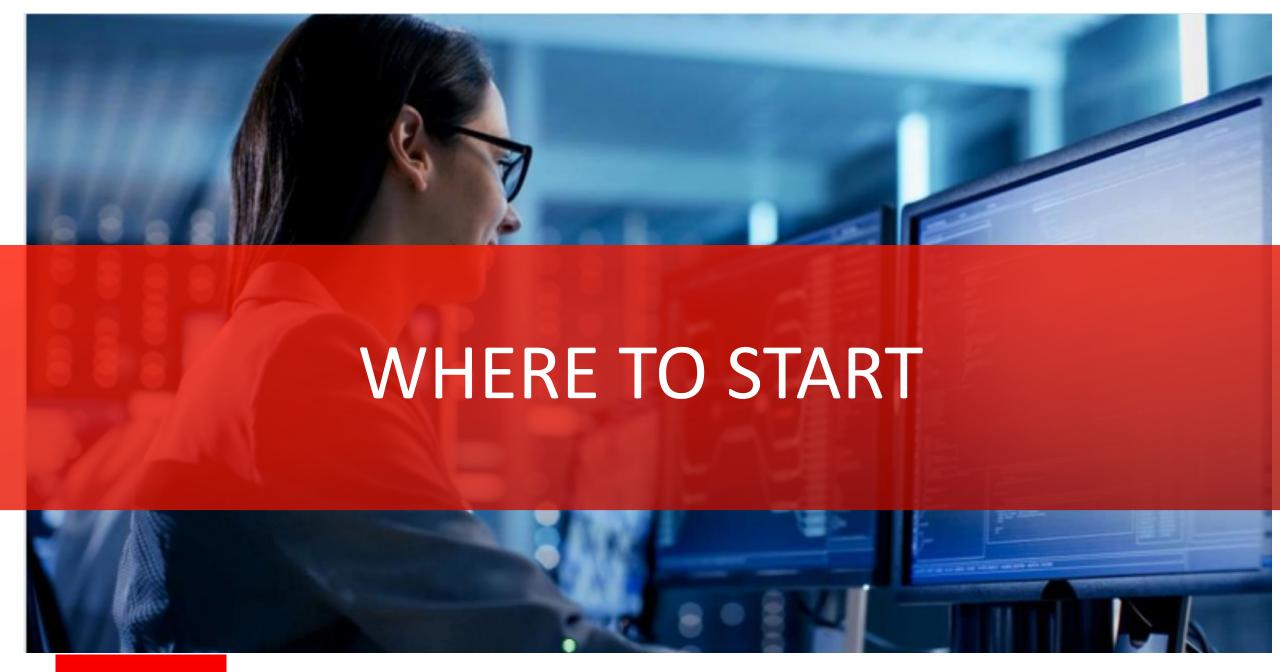
Amazon hiring head of newly-formed mortgage lending division

March 8, 2018



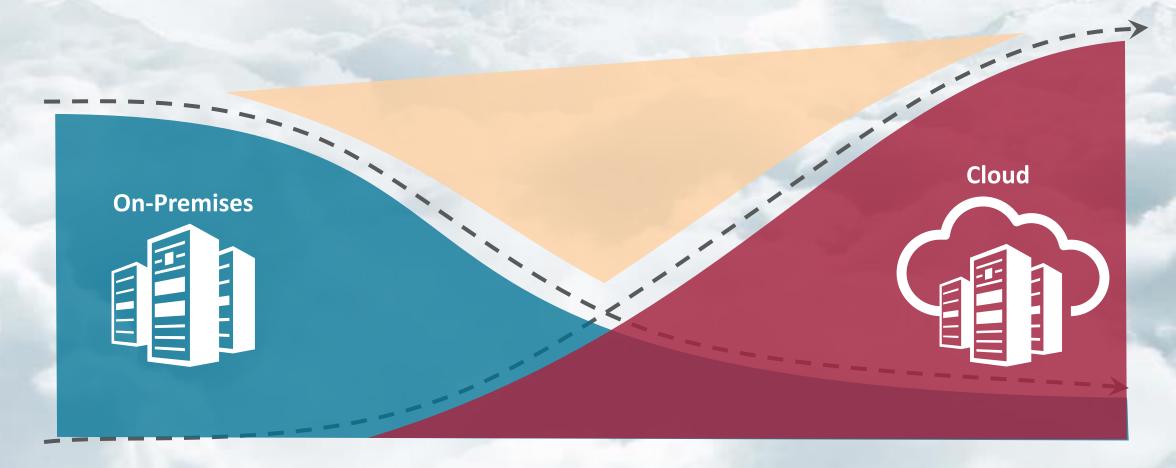
Amazon is already trying to disrupt health care

March 2, 2018



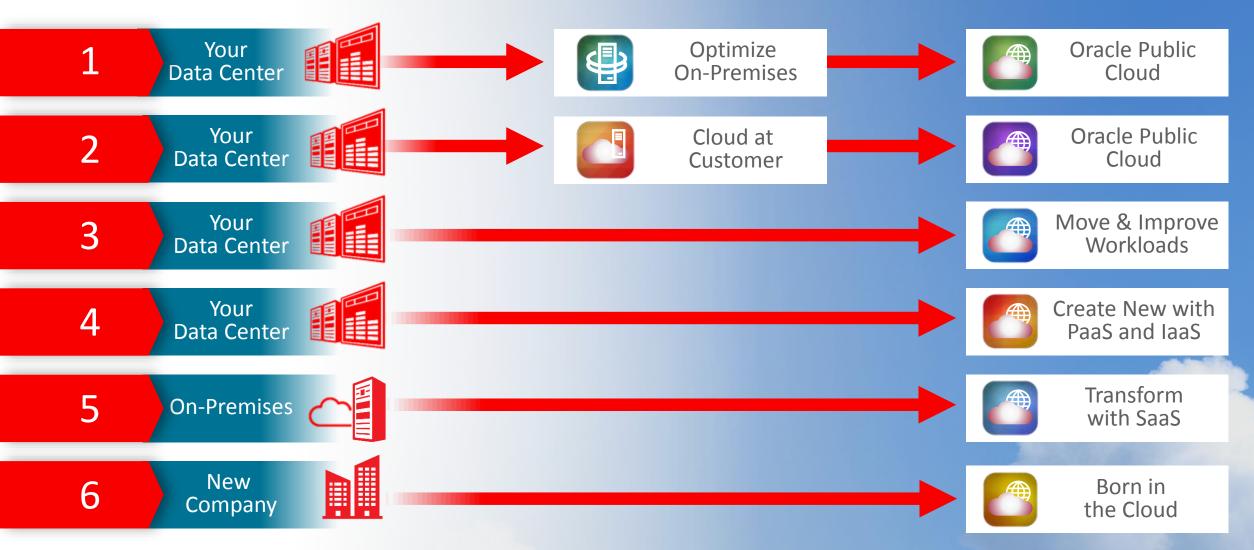


BALANCED EXECUTION – Help Customers on Both Sides





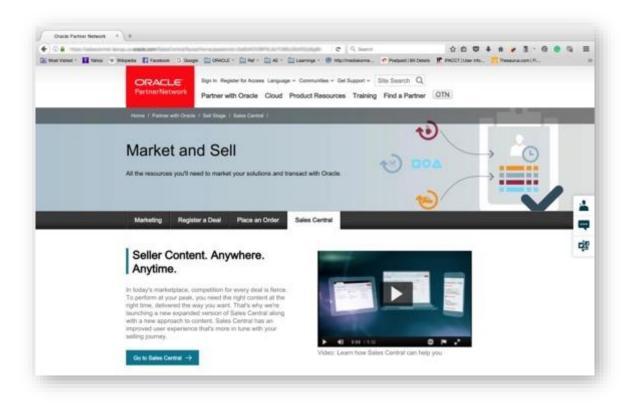
Six Oracle Journeys to Cloud





ORACLE

PartnerNetwork





oracle.com/partners/goto/sales-central



Your Investment Pays Dividends

MORE OPPORTUNITIES

MORE CLOSED DEALS

2.7x | 54% | 37%

GREATER OPPORTUNITIES 3x

GREATER DEAL SIZE





Integrated Cloud

Applications & Platform Services



ORACLE®